

We are one of the UK's largest food producers, supplying a range of retailers, wholesale, convenience and foodservice customers

**90%**

of UK households buy one or more of our products each year

**89%**

of our total revenue in FY 2025/26 came from branded products

**>4,000**

colleagues across

**13** locations in the UK

THE HOME OF FAMOUS BRANDS INCLUDING...



**OUR BRANDED GROWTH MODEL IS AT THE HEART OF WHAT WE DO**

**Leading brand positions**

Our products are market leaders in the UK in our categories



**Insight driven new products**

Our innovation is based on four consumer trends: health & nutrition; convenience & on-the-go; premium & indulgence; packaging sustainability



**Sustained marketing investment**

We use TV advertising, out of home and digital & social media to build brands, maintain awareness and keep them contemporary



**Retailer partnerships**

We deliver outstanding in-store execution through our strong retailer relationships to drive category growth



**OUR STRATEGY FOR GROWTH**



Continue to grow the UK core

Maintaining and growing a vibrant UK business provides the foundations for broader expansion



Supply chain investment

We invest in operational infrastructure behind NPD and to drive efficiencies, fueling brand investment



Expand UK into new categories

We leverage the strength of our leading brands to launch into new adjacent product categories



Build international businesses with critical mass

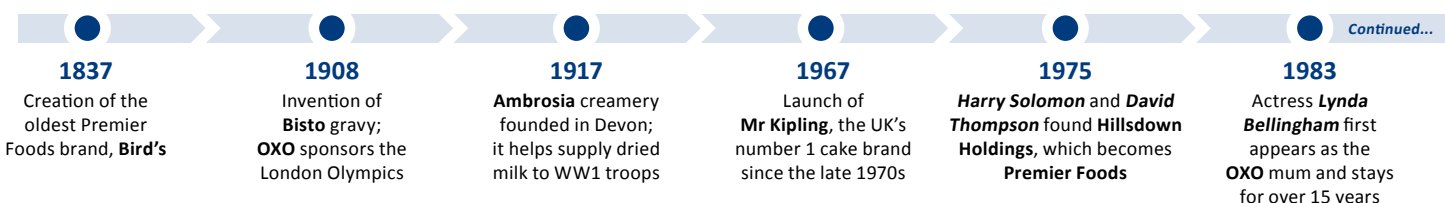
We're building sustainable international business units by applying our brand building capabilities



Inorganic opportunities

We will acquire brands where we believe we can drive significant value through leveraging our Branded Growth Model

**PREMIER FOODS TIMELINE - OUR HIGHLIGHTS**



# Financial highlights for Full Year 2025/26

## SALES

£1,175m

+2.5%

## TRADING PROFIT

£200m

+6.7%

## ADJUSTED EPS

15.8p

+8.7%

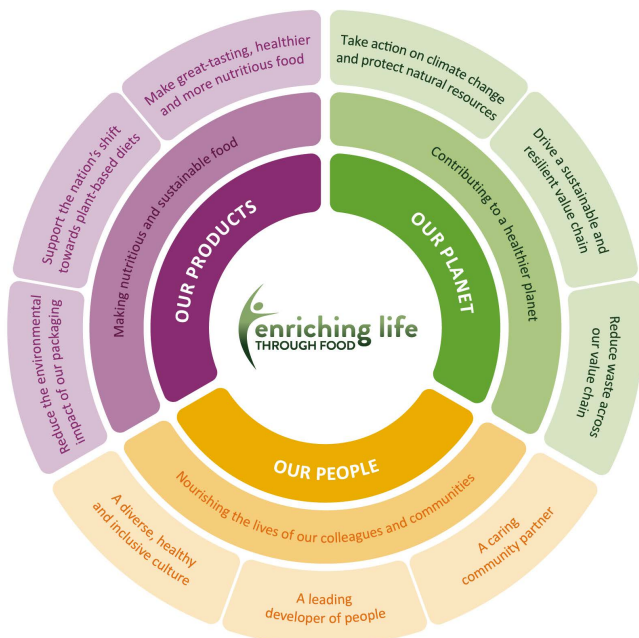


## OUR INVESTMENT CASE

- **Portfolio of category leading brands.** We're market leaders in our categories: flavourings and seasonings; quick and easy meals; global cuisines; breakfast on the go & granola; ambient cakes.
- **Proven branded growth model** allows us to deliver consistent branded revenue growth in our UK core business and also across other areas of our strategy.
- **Strong margin profile.** We have margins comparable with other multi-national consumer goods businesses.
- **Supply chain investment.** We invest in operational infrastructure behind NPD and to drive efficiencies, fueling brand investment.
- **Highly cash generative**, which helps us reinvest back into the business.
- **Pension obligations solution.** In March 2025, we completed the full scheme merger. From FY26/27, we will save £5m on admin fees associated with the scheme, and we now see the potential for surplus realisation in due course.

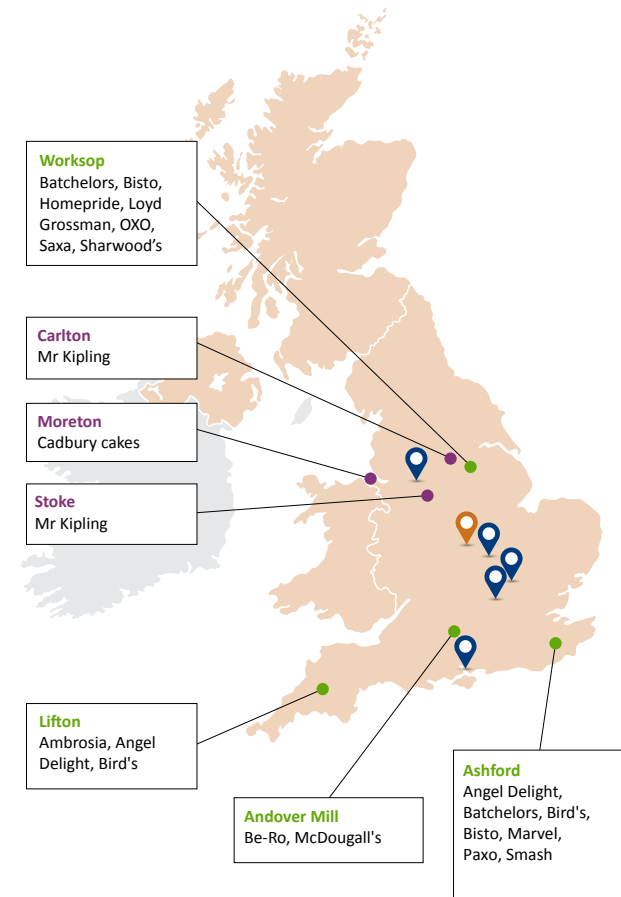
## OUR ENRICHING LIFE PLAN

We believe we have a responsibility and an opportunity to create more nutritious, sustainable food for our consumers; contribute towards a healthier planet; and help to enrich the lives of our colleagues and communities.



## OUR SITES

- Distribution centre
- Central & corporate services
- Grocery factories
- Sweet Treats factories



## PREMIER FOODS TIMELINE - OUR HIGHLIGHTS

