

Premier Foods FY25/26 Half year results - Factsheet



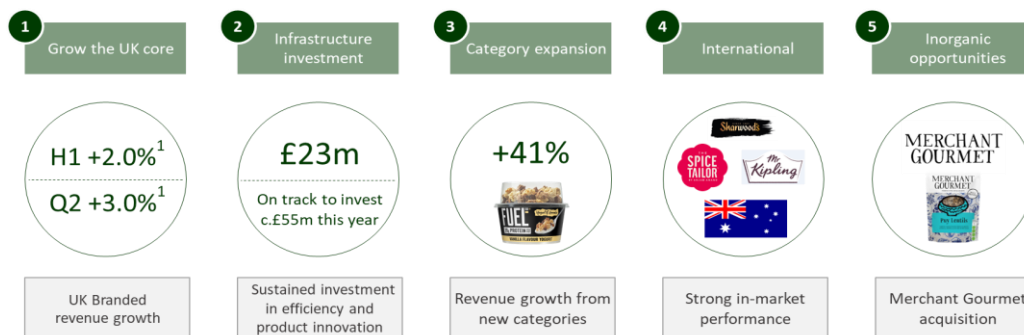
"Good strategic progress and on track to deliver full year Trading profit expectations"

FINANCIAL HEADLINES

Branded revenue ¹	UK Branded revenue ¹	UK market share ²	Profit delivery	Packaging tax adjusted ³	Net debt/EBITDA ⁴
£453m +1.9%	H1 +2.0% Q2 +3.0%	+1bps vs prior year +130bps vs 3 years ago	+0.4% Trading profit +2.2% Adjusted PBT	+c.7% Trading profit +c.10% Adjusted PBT	1.0x and post Merchant Gourmet acquisition

1 – Excludes Charnwood, at constant currency; 2 – Circona, 27 September 2025;
3 – A full year's effect of Government Extended Producer Responsibility levy is recognised in the financial statements; adjusted figures above remove H2 element; 4 - EBITDA L12M

STRATEGIC PROGRESS



1 – Excludes Charnwood, at constant currency rates

KEY FINANCIALS & OUTLOOK

Sales & Trading profit - (£m)	FY25/26 H1	FY24/25 H1	Change vs prior year	Change vs prior year (@ CC)
<i>Excluding Charnwood</i>				
Branded sales	452.7	444.7	1.8%	1.9%
Non-branded sales	49.4	54.0	(8.5%)	(8.5%)
Total headline sales	502.1	498.7	0.7%	0.7%
Divisional contribution	106.8	105.0	1.7%	
Group & corporate costs	(36.3)	(34.8)	(4.3%)	
Trading profit	70.5	70.2	0.4%	
EBITDA	83.2	82.4	1.0%	

Cash flow (£m)	FY25/26 H1	FY24/25 H1
Trading profit (including Charnwood)	70.5	70.2
Depreciation & software amortisation	12.7	12.2
Other non-cash items	2.4	2.1
Capital expenditure	(23.3)	(22.5)
Working capital	(36.1)	(2.9)
Operating cash flow	26.2	59.1
Interest	(7.1)	(8.3)
Pension contributions	(2.4)	(5.6)
Free cash flow	16.7	45.2
Non-trading items	0.4	(6.4)
Proceeds/(repurchase) from share issue	(3.8)	0.4
Financing fees	(1.0)	(3.7)
Taxation	(6.1)	(4.0)
Dividend (including pensions match)	(24.2)	(19.9)
Acquisition of subsidiaries, net of cash acquired	(46.1)	-
Movement in cash	(64.1)	11.6

Net debt (£m)	
Net debt at 29 March 2025	143.6
Movement in cash	64.1
Movement in debt issuance costs	-
Movement in lease creditor	(0.6)
Net debt at 28 September 2024	207.1
LTM Adjusted EBITDA	214.0
Net debt / LTM Adjusted EBITDA	1.0x

£m	Accounting pensions valuation		
	27 September 2025	29 March 2025	Change
Assets	3,098.7	3,212.8	(114.1)
Liabilities	(2,526.3)	(2,564.1)	37.8
Surplus	572.4	648.7	(76.3)
Discount rate	5.85%	5.75%	

H1 Statutory revenue (£m) (including Charnwood in prior year)	FY25/26 H1	FY24/25 H1	Change vs prior year
Branded sales	452.7	444.7	1.8%
Non-branded sales	49.4	56.3	(12.2%)
Total sales	502.1	501.0	0.2%

Q2 Headline revenue (£m) (excluding Charnwood in prior year)	FY25/26 H1	FY24/25 H1	Change vs prior year (@ CC)
Grocery			
Branded sales	178.8	177.1	0.9%
Non-branded sales	15.9	17.6	(9.3%)
Total headline sales	194.7	194.7	0.0%
Sweet Treats			
Branded sales	57.8	53.8	7.4%
Non-branded sales	10.0	10.9	(8.8%)
Total headline sales	67.8	64.7	4.7%
Group			
Branded sales	236.6	230.9	2.5%
Non-branded sales	25.9	28.5	(9.1%)
Total headline sales	262.5	259.4	1.1%

Adjusted Earnings per share	FY25/26 H1	FY24/25 H1	Change vs prior year
Trading profit	70.5	70.2	0.4%
Less: net regular interest	(8.1)	(9.2)	(12.9%)
Adjusted Profit before tax	62.4	61.0	2.2%
Less: notional tax @ 25.0%	(15.6)	(15.3)	(2.2%)
Adjusted profit after tax	46.8	45.8	2.2%
Divided by: Average shares in issue (m)	872.6	863.3	1.1%
Adjusted earnings per share	5.4	5.3	1.1%

FY25/26 guidance	£m
Working capital	Small outflow
Depreciation (includes software amortisation)	£28m
Brand amortisation	£20m
Capital expenditure	c.£55m
Restructuring	c.£5m
Interest - cash	£18-20m
Interest - P&L	£20-22m
Tax - cash	c.£10m
Tax - notional P&L rate	25.0%
Pension admin & PPF levy costs	£6-8m
FY24/25 cash dividend	£24m
EBT purchases	£8-10m

Summary	Outlook
- UK Branded revenue growth despite warmer weather - Particularly strong Sweet Treats performance led by innovation programme - Further capital investment with attractive returns - The Spice Tailor & FUEL10K continues to grow strongly plus the Merchant Gourmet acquisition	- Revenue growth to step up in H2, through a combination of volume and price/mix - Strong product innovation pipeline - Start to deliver benefits of Merchant Gourmet acquisition - On track to deliver on Trading profit expectations for this year; Adjusted PBT now slightly ahead