

Delivering on our ESG strategy

KEY FINANCIALS & OUTLOOK

			Change vs prio year
		Excluding The Spice Tai	
Branded sales	834.2	774.1	7.8%
Non-branded sales	162.2	126.4	28.3%
Group sales	996.4	900.5	10.6%
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Divisional contribution	215.7	193.6	11.4%
Group & corporate costs & other income	(53.8)	(45.3)	(18.4%)
Trading profit - Old definition	161.9	148.3	9.2%
Software amortisation	(4.9)	(7.1)	31.4%
Trading profit - New definition	157.0	141.2	11.2%
		Including The Spice Tai	lor
Branded sales	844.2	774.1	9.1%
Non-branded sales	162.2	126.4	28.3%
Group sales	1,006.4	900.5	11.8%
Divisional contribution	216.2	193.6	11.7%
Group & corporate costs & other income	(53.8)	(45.3)	(18.4%)
Trading profit - Old definition	162.4	148.3	9.5%
Software amortisation	(4.9)	(7.1)	31.4%
Trading profit - New definition	157.5	141.2	11.5%
Cash flow (£m)		FY22/23	FY21/22
Trading profit		157.5	141.2
Depreciation & software amortisation		24.8	26.3
Other non-cash items		4.7	4.1
Capital expenditure		(20.0)	(23.2)
Working capital		(24.8)	(21.0)
Operating cash flow		142.2	127.4
Interest		(19.6)	(20.8)
Pension contributions		(45.1)	(41.4)
Free cash flow		77.5	65.2
Non-trading items		(8.3)	0.9
Net (payments)/proceeds from share issue		(1.1)	1.3
Re-financing fees		(0.7)	(13.2)
Taxation		(1.5)	
Dividend (including pensions match)		(13.0)	(11.0)
Acquisition		(43.8)	
		(43.8) 9.1	43.2
Acquisition Movement in cash		9.1	43.2
Acquisition Movement in cash Net debt (£m)		9.1 post-IFRS 16	43.2
Acquisition Movement in cash Net debt (£m) Net debt at 2 April 2022		9.1 post-IFRS 16 285.0	43.2
Acquisition Movement in cash Net debt (£m) Net debt at 2 April 2022 Movement in cash		9.1 <u>post-IFRS 16</u> 285.0 (9.1)	43.2
Acquisition Movement in cash Net debt (£m) Net debt at 2 April 2022		9.1 post-IFRS 16 285.0	43.2

Adjusted EBITDA Net debt / LTM Adjusted EBITDA		182.3 1.5x				
	1 April 2023			2 April 2022		
	RHM	Premier Foods	Combined	RHM	Premier Foo	
Assets	3,240.2	552.6	3,792.8	4,273.7	826.3	
Liabilities	(2,291.9)	(735.4)	(3,027.3)	(3,134.9)	(1,020.2)	
Surplus	948.3	(182.8)	765.5	1,138.8	(193.9)	
Surplus net of tax @25%	711.2	(137.1)	574.1	854.1	(145.4)	

		Exc	cluding The Spice	Tailor
Grocery	Branded sales	625.3	560.1	11.6%
	Non-branded sales	111.5	87.6	27.3%
	Total	736.8	647.7	13.8%
Non-	Branded sales	208.9	214.0	(2.4%)
	Non-branded sales	50.7	38.8	30.5%
	Total	259.6	252.8	2.7%
		Inc	luding The Spice	ailor
Grocery	Branded sales	635.3	560.1	13.4%
	Non-branded sales	111.5	87.6	27.3%
	Total	746.8	647.7	15.3%
Sweet Treats	Branded sales	208.9	214.0	(2.4%)
	Non-branded sales	50.7	38.8	30.5%
	Total	259.6	252.8	2.7%

1 – Excludes The Spice Tailor; 2 - At constant currency rates; 3 – Pro forma 12 month basis

Adjusted Earnings per share	FY22/23	FY21/22	Change vs pric year
Trading profit - old definition	162.4	148.3	9.5%
Software amortisation	(4.9)	(7.1)	(31.0%)
Trading profit - new definition	157.5	141.2	11.5%
Less: net regular interest	(20.3)	(19.8)	2.6%
Adjusted Profit before tax	137.2	121.4	13.0%
Less: notional tax @ 19.0%	(26.1)	(23.1)	(13.0%)
Adjusted profit after tax	111.1	98.3	13.0%
Divided by: Average shares in issue (m)	861.2	858.8	0.3%
Adjusted earnings per share	12.9	11.5	12.7%

	£m
Working capital	Outflow
Depreciation (includes software amortisation)	c.£25m
Amortisation of brands & intangibles	c.£20m
Capital expenditure	c.£35m
Restructuring	c.£15m
Interest - cash	c.£20m
Interest - P&L	c.£22m
Tax - cash	Low single-digit £m'
Tax - notional P&L rate	25%
Pension deficit contributions	£33m
Pension administration costs	c.£6m
FY22/23 cash dividend (incl. pension match)	[c.£16m]

We enter the year with positive momentum

We have strong plans in place momentum
We've made a good start to Quarter 1
We have strong plans in place to deliver on each of our strategic pillars
The first cash benefits of pensions merger are now being realised

We expect to make further progress this year with expectations unchanged

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