	Strong Jirst	nanj witil grot	van uneud (	FINANCIAL HE	nd increased debt	reduction		<b>C</b> FU	OD:	
	+2.4%		+4.3% +5.6%	£51	m	£32m +5.0%		£39m		
R	H1 & Q2 evenue growth		11 & Q2 ded growth	Trading	profit	Adjusted PBT	٦	let debt		
<ul> <li>Operating</li> <li>Adjusted</li> <li>Statutory</li> <li>Statutory</li> <li>Pensions</li> </ul>	g profit up +26.9% t earnings per share profit before tax £ profit after tax £1: combined surplus s	:o £35.9m up +4.3% to 3.03 pe 15.0m; reversing pri 2.3m	nce or year loss	basis OPERATIONAL I	IEADLINES					
Kipling Mr Kipling reve		renue +8%								
				Nissin range +111%		Plantastic launch				
				DETAILED KEY F	INANCIALS					
Group performance - (	£m)	FY19/20 H1	FY18/19 H1	%	Adjusted Earnin	gs per share	FY19/20 H1	FY18/19 H1	%	
anded sales on-branded sales		309.7 57.0	296.9 61.1	4.3%	Trading profit Less: net regular inte		<b>51.1</b> (19.4)	<b>51.0</b> (20.8)	<b>0.2%</b> 6.8%	
tal sales		366.7	358.0	2.4%	Adjusted Profit befo Less: notional tax @	19.0%	<b>31.7</b> (6.0)	30.2 (5.7)	5.0% (5.0%	
visional contribution oup & corporate costs		69.7 (18.6)	68.3 (17.3)	2.0% (7.5%)	Adjusted profit after Divided by: Average	shares in issue	25.7 846.1	24.5 840.8	5.09 (0.69	
i <b>ding profit</b> ITDA		<u>51.1</u> 60.5	<b>51.0</b> 59.4	0.2%	Adjusted earnings p	er share	3.03	2.91	4.39	
Divisional performance	e - (£m)	FY19/20 H1	FY18/19 H1	%	Sales - Q2 (£m)		FY19/20 Q2	FY18/19 Q2	%	
nded sales		218.2	210.2	3.8%	Grocery Branded sales		116.2	109.4	6.29	
n-branded sales tal sales		45.8 264.0	45.8 256.0	(0.1%) 3.1%	Non-branded sales Total sales		24.5 140.7	25.0 134.4	(1.89	
visional contribution		59.3	57.0	4.0%	Sweet Treats		44.5	42.8	4.19	
eet Treats anded sales		91.5	86.7	5.5%	Branded sales Non-branded sales Total sales		44.6 6.5 51.1	42.8 7.9 50.7	4.19 (17.29 0.79	
n-branded sales tal sales		<u>11.2</u> 102.7	15.3 102.0	(26.6%) 0.7%	Group		51.1	50.7	0.77	
visional contribution		102.7	11.3	(8.0%)	Branded sales Non-branded sales		160.8 31.0	152.2 32.9	5.6%	
		2014	110	(0.07.0)	Total sales		191.8	185.1	3.69	
Statutory earnings per	share	FY19/20 H1	FY18/19 H1		Cash flow (£m)		FY19/20 H1	FY18/19 H1		
ading profit nortisation of intangible		<b>51.1</b> (14.9)	51.0 (17.8)		Trading profit Depreciation Other non-cash item		<b>51.1</b> 9.4	51.0 8.4		
reign exchange fair value movements et interest on pensions and admin expenses		1.3 (0.1)	0.8 (0.6)		Interest		1.2 (17.6)	1.1 (13.9)		
structuring costs erating profit		(1.5) 35.9	(5.1) 28.3		Pension contribution Capital expenditure		(24.2) (8.1)	(18.8) (7.0)		
et finance cost rofit/(Loss) before tax		(20.9) 15.0	(30.5) (2.2)		Working capital & of Restructuring costs	her	(8.3) (3.3)	(16.6) (4.6)		
axation rofit/(Loss) after tax		(2.7) 12.3	1.5 (0.7)		Proceeds from share Sale of property, pla		0.6	-		
erage shares in issue (millions) sic (Loss)/earnings per share (pence)		846.1 1.5p	840.8 (0.1p)		Financing fees Free cash outflow		0.9	(11.8) (12.2)		
FY19/20 guidance		£m			Net debt positio	n		£m		
orking capital		Broadly neutral			Net debt at 30 Marc	h 2019		469.9		
epreciation apital expenditure		c.£20m c.£25m			Free cash outflow Movement in debt is	suance costs		(0.9) 1.7		
erest - cash erest - P&L		£35-37m £38-40m			Net debt pre-IFRS 16 IFRS 16 Leases	Leases at 28 September 20	19	470.7 22.2		
κ - cash κ - notional P&L rate		Nil 19.0%			Net debt at 28 Septe	mber 2019		492.9		
nsion deficit contribution nsion administration cos		£37m £6-8m			Pension valuation	on (£m)	28 Sept 2019	30 March 2019		
structuring		£7-8m Summary			RHM Pension schem Assets	es	4,863.0	4,333.6		
Ctron 11	evenue delivoro	pinned by innovation str	ategy		Liabilities Surplus		(3,793.0) <b>1,070.0</b>	(3,495.8) 837.8		
Consistent	delivery of revenue gro	wth over last nine quart			Premier Foods Pensi Assets	on schemes	702.0	707 4		
Excellent Mr Kipling & Soba noodles performances     International returned to growth in Q2					Liabilities		793.6 (1,274.9) (481.2)	707.1 (1,171.8)		
Net debt £3	profit ahead of our exp 19m lower than same p	oectations oint last year, demonstr	ating strong underly	ng cash	Deficit	shower	(481.3)	(464.7)		
generation		Outlook			Combined Pension s Assets Liabilities Surplus	unemes	5,656.6 (5,067.9) <b>588.7</b>	5,040.7 (4,667.6) <b>373.1</b>		
Increased c	onfidence of delivering	further progress in FY19	9/20		Surplus net of tax (1	7%)	488.6	309.7		
<ul> <li>Exciting NP</li> </ul>	D pipeline and upweig	nted consumer marketin	marketing investment in H2 sed to re-invest in our brands		Discount rate			488.6         309.7           1.85%         2.45%           3.05%/1.95%         3.15%/2.05%		
On track to	meet 3.0x Net debt/El			nt	Mortality rate	,	LTI +1.0%	LTI +1.0%		
<ul> <li>Looking a li</li> </ul>	i un unci anedu, sldf		c coan deproyine							