## 'Trading profit up 50\%, Full Year expectations raised'

## Key Messages:

- Grocery Power Brands sales up $4.0 \%$, delivering six successive quarters' growth
- Underlying business Trading profit up $50.2 \%$ to $£ 47.4 \mathrm{~m}$
- Bread restructuring programme well ahead of plan
- $\quad £ 20 \mathrm{~m}$ SG\&A cost savings activity delivered
- Additional $£ 10 \mathrm{~m}$ annualised complexity cost savings to be delivered in H 2
- FY 2013 Trading profit expected to be around top end of market expectations
- Recurring cash flow guidance for 2013 raised to $£ 50-£ 70 \mathrm{~m}$

| Sales (£m) | 2013 H1 | 2012 H1 | \% |  | Cash flow (£m) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Power Brands | 428.3 | 415.1 | 3.2\% |  | Underlying business Trading Profit |  |
| Support Brands | 100.7 | 106.1 | (5.1\%) |  | Underlying Trading profit adjustments |  |
| Branded sales | 529.0 | 521.2 | 1.5\% |  | Depreciation |  |
|  |  |  |  |  | Other non-cash items |  |
| Non-branded sales | 92.2 | 105.6 | (12.7\%) |  | Interest |  |
| Group underlying sales | 621.2 | 626.8 | (0.9\%) |  | Taxation |  |
|  |  |  |  |  | Pension contributions |  |
| Consumer marketing (£m) | $\underline{2013} \mathrm{H} 1$ | $\underline{2012} \mathrm{H} 1$ | $\begin{gathered} \underline{\%} \\ 27.3 \% \end{gathered}$ |  | Regular capital expenditure |  |
| Consumer marketing | 17.1 | 23.5 |  |  | Working Capital |  |
|  |  |  |  |  | Recurring cash inflow/(outflow) |  |
| Grocery (£m) | 2013 H1 | $\underline{2012} \mathrm{H} 1$ | \% |  |  |  |
| Branded sales | 343.8 | 339.3 | 1.3\% |  | Cash flows fro | $m$ disposed businesses |
| Non-branded sales | 36.8 | 45.2 | (18.5\%) |  | Restructuring | activity |
| Total sales | 380.6 | 384.5 | (1.0\%) |  | Operating ca | flow |
| Power Brands | 253.2 | 243.6 | 4.0\% |  | Disposal proc | eds |
|  |  |  |  |  | Financing fees | \& finance leases |
| Divisional Contribution | 77.4 | 77.2 | 0.3\% |  | Movement in | cash |
| Bread (£m) | 2013 H 1 | $\underline{2012} \mathrm{H} 1$ | \% |  | Net debt pos | ion |
| Branded bread sales | 185.2 | 181.9 | 1.8\% |  |  |  |
| Non-branded bread sales | 55.4 | 60.4 | (8.3\%) |  | Net debt at 3 | December 2012 |
| Total bread sales | 240.6 | 242.3 | (0.7\%) |  | Movement in | ash |
| Milling sales | 115.3 | 86.7 | 33.0\% |  | Other non cas | items |
| Total sales | 355.9 | 329.0 | 8.2\% |  | Net debt at 3 | June 2013 |
| Divisional Contribution | 14.3 | 18.7 | (23.8\%) |  | Pensions (£m) |  |
|  |  |  |  |  | Assets |  |
| Trading Profit (£m) | $\underline{2013} \mathbf{H 1}$ | $\underline{2012 ~ H 1 ~}$ | \% |  | Equities |  |
| Grocery Divisional contribution | 77.4 | 77.2 | 0.3\% |  | Government \& Corporate bonds |  |
| Bread Divisional contribution | 14.3 | 18.7 | (23.8\%) |  | Property |  |
| Total SG\&A | (44.3) | (64.3) | 31.1\%50.2\% |  | Absolute return |  |
|  | 47.4 | 31.6 |  |  | Swaps |  |
|  |  |  |  |  | Cash |  |
| Adjusted Earnings per share | $\underline{2013} \mathbf{H 1}$ | $\underline{2012 ~ H 1 ~}$ | \% |  | Other |  |
|  |  |  |  |  | Total Assets |  |
| Underlying Trading profit | 47.4 | 31.6 | 50.2\% |  |  |  |
| Disposals \& contract loss | 1.5 | 40.8 | (96.3\%) |  | Liabilities |  |
| Continuing ops Trading profit | 48.9 | 72.4 | (32.4\%) |  | Discount rate |  |
| Less: net regular interest | (27.3) | (42.3) | 35.5\% |  | Inflation rate (RPI/CPI) |  |
| Adjusted Profit before tax | 21.6 | 30.1 | (28.2\%) |  | Total liabilities |  |
| Less: notional tax (23.25\%/24.5\%) | (5.0) | (7.4) | 31.9\% |  |  |  |
| Adjusted profit after tax | 16.6 | 22.7 | (27.0\%) |  | Gross deficit (IAS 19) |  |
|  |  |  |  |  | Net deficit (IAS 19) |  |
| Divided by: Average shares in issue | 239.8 | 239.8 | - |  |  |  |
| Adjusted earnings per share (p) | 6.9 | 9.5 | (27.0\%) |  |  |  |
| Continuing Operations - Underlying Business |  |  |  |  |  |  |
| £m | Continuing Operations | Less: Disposals | Less: <br> Milling <br> sales | Less: Contract loss | Less: Other credits | Underlying business |
| 2013 H1 |  |  |  |  |  |  |
| Sales | 742.2 | (5.7) | (115.3) | - | - | 621.2 |
| Trading profit | 48.9 | (1.5) | N/A | - | - | 47.4 |
| EBITDA | 65.3 | (1.5) | N/A | - | - | 63.8 |
| $\underline{2012 ~ H 1 ~}$ |  |  |  |  |  |  |
| Sales | 852.8 | (124.5) | (86.7) | (14.8) | - | 626.8 |
| Trading profit | 72.4 | (20.8) | N/A | (1.0) | (19.0) | 31.6 |
| EBITDA | 92.5 | (23.3) | N/A | (1.0) | (19.0) | 49.2 |

[^0]
[^0]:    All the above are based on Underlying business

